



# **A pre-history of peer review:** refereeing and editorial selection at the Royal Society

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University of  
St Andrews

<https://arts.st-andrews.ac.uk/philosophicaltransactions/>  
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Arts & Humanities  
Research Council



‘In one form or another, peer review **has always been** regarded as crucial to the reputation and reliability of scientific research.’



House of Commons  
Science and Technology  
Committee

## Peer review in scientific publications

Eighth Report of Session 2010–12

... since 1665,  
the Royal  
Society, and  
*Philosophical  
Transactions*

# But 'peer review' is really recent...

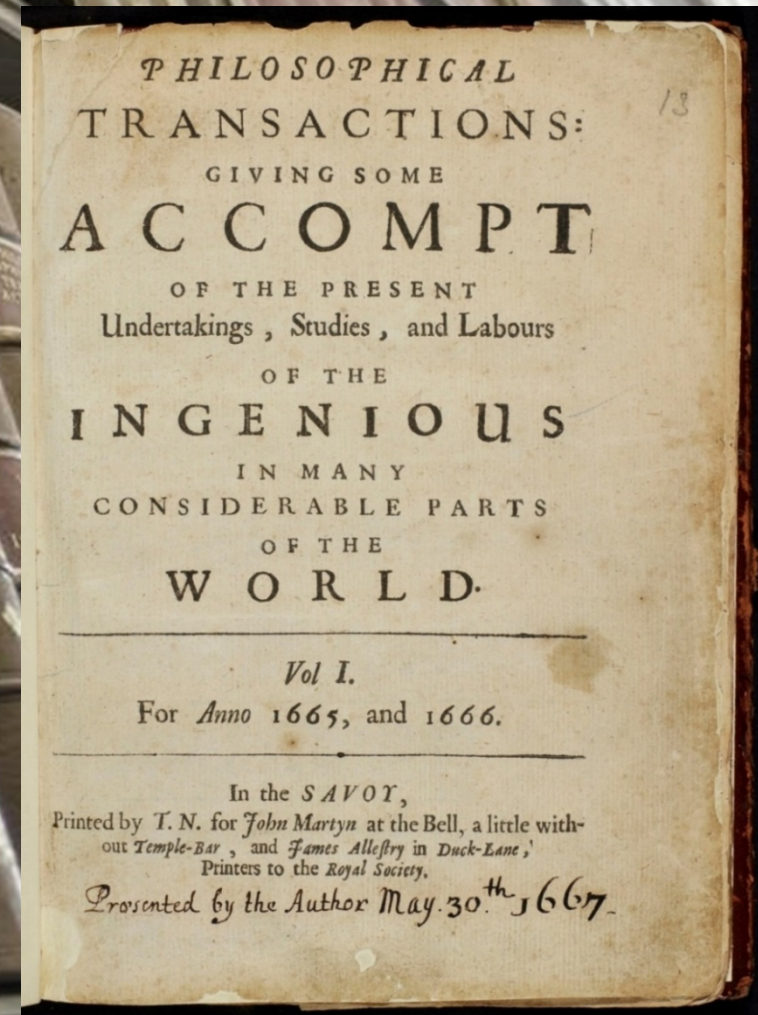


1970



# The 'Publishing the *Philosophical Transactions*, 1665-2015' project

The longest-running scientific journal in the world: *Philosophical Transactions*, founded 1665, and published by the Royal Society of London since 1752







1908				1908							
No.	TITLE.	Author.	Communicator.	Received.	Read.	Referred.	Referees.	M. S. Returned by Referees.	Reported to Section Committee.	Vote of Council.	Destination.
103.	Results of Magnetic Observations at Stations on the Coast of the British Isles. 1907.	Commander L. Chelwynd, R.N.	Adm. R. M. Field R.N. 1908	July 14.	Dec 10	July 15 July 29	Sci. A. Rucker D. C. Chace	July 28 Aug 4.	Feb 6 1909	Feb 18 1909	Phil. Trans. A 1908 p. 227.
104	Memoir on the Theory of the Partitions of Numbers Part II. On the probability that the successful candidate at an election by ballot may never at any time have fewer votes than the one who is unsuccessful; on a generalization of this question; on its connexion with other questions of partitions, permutation, combination.	Majors P. A. MacMahon		July 15.	Nov. 19.	July 20 July 31	B. B. Mittleman A. C. Dixon.	July 31 Aug 12.	25 June 1909	25 June 1909	Phil. Trans. A 1908 p. 153
105	An Electrical Method of Counting the Number of $\alpha$ Particles from Radioactive Substances.	Prof. E. Rutherford, M.A. and Dr. H. Geiger		July 17.	June 18				Feb 6 1909	Feb 18 1909	Proceedings A 1908 p. 141
106.	The Charge and Nature of the $\alpha$ Particle.	Prof. E. Rutherford, M.A. and Dr. Hans Geiger		July 17	June 18				Feb 6 1909	Feb 18 1909	Proceedings A 1908 p. 162
107	On the Scattering of the $\alpha$ Particles by Matter.	Hans Geiger, Ph.D.	Prof. Rutherford, M.A.	July 17	June 18				Feb 6 1909	Feb 18 1909	Proceedings A 1908 p. 174.

1908 'Register of Papers' showing editorial process of papers from receipt, to refereeing, to decision. The first two papers were sent to referees, but the next three (all from Ernest Rutherford and his colleagues, on radioactive particles) were not.



originality & highly  
deserving of publication  
in the Philosophical  
Transactions.

I am of opinion that Mr.  
Horner's Account of the successive  
made in the alluvial deposits  
of Egypt, should be printed  
in the Philosophical Transactions,  
as the means of permanently  
recording valuable observations;  
and which, <sup>probably</sup> will become  
in future times of still higher  
value. -

Charles Darwin

Done March 19<sup>th</sup> 1855.

P.S. Figure 3 was not sent to me.

Charles Darwin  
recommends  
publication of a  
paper by Leonard  
Horner (1855), 'as  
the means of  
permanently  
recording valuable  
observations.'



Year	Number Printed	N <sup>o</sup> deliv <sup>d</sup> to Authors	N <sup>o</sup> sent to Institutions	N <sup>o</sup> sent to Foreign Agents	Number Sold	N <sup>o</sup> of Copies by Reviewers	N <sup>o</sup> deliv <sup>d</sup> to Reviewers	N <sup>o</sup> of Copies not claiming Pensions	N <sup>o</sup> on hand	Year
1835	1000	20	66	18	136	735	497	238	233	1835
1836	1000	20	66	16	129	737	509	228	230	1836
1837	1000	20	65	18	150	738	484	246	233	1837
1838	1000	20	61	14	166	734	466	268	243	1838
1839	1000	20	62	13	163	759	512	247	195	1839
1840	1000	20	62	19	158	751	492	259	219	1840
1841	1000	20	63	16	149	749	486	283	236	1841
1842	1000	20	65	20	135	742	491	271	239	1842
1843	1000	20	66	19	124	769	425	344	306	1843
1844	1000	20	66	18	93	762	397	365	375	1844

Number of Extra Copies applied for by Reviewers

Number of  
Copper Plates  
on hand from  
1747 to  
1844 inclu.  
is  
1730.

1847 report on print run, **sales** and other distribution of the  
*Transactions*, 1835-1844



ROYAL SOCIETY.

Paper No. 171 1931 C Committee

By

N. L. Ross Kane  
&  
Sir Harold Martley FRS

The Conductivity of Uni-univalent  
Electrolytes in Acetone

Communicated by ✓

Received and Registered 14.viii.31

Acknowledged 14.viii.31

Reported (1) to Secretary  
(2) to Chairman 17.viii.31

Approved for Publication (Proc. or Trans.) (date)

Authority

Marked for Printing (date)

Estimated length and cost.

	Proc.	Trans.
Text, printed pp. (abt.) ( 20 )	30	
Figs. . . . . ( 3 )		2
Plates. . . . . ( - )		

£32

NOTES.  
*Editorial office*

1931 editorial office coversheet for a paper on conductivity in acetone, including estimate of production costs (£32)



# 1665: Oldenburg's *Philosophical Transactions*

1665

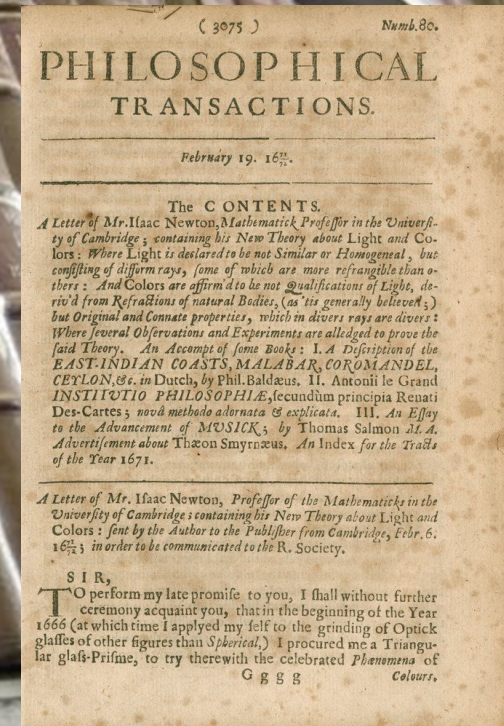
1752

1832

1890s

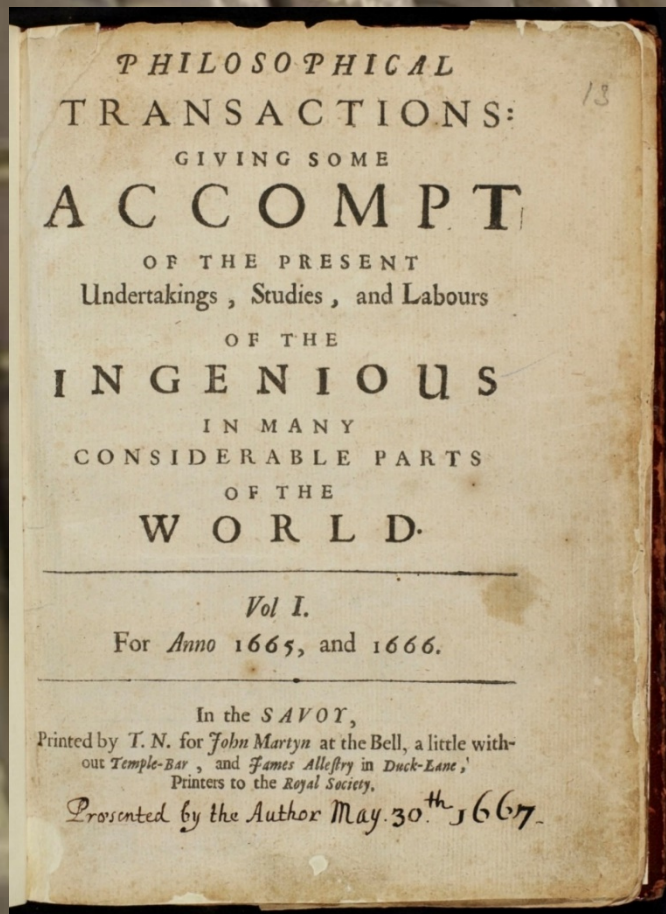
1990

Henry Oldenburg founded the *Philosophical Transactions*, a monthly news-sheet reporting natural philosophical news from all over Europe, to his English readers





# Oldenburg: a strong, independent, editor





# 'Strong editors': a successful model

THE  
PHILOSOPHICAL MAGAZINE.  
COMPREHENDING  
THE VARIOUS BRANCHES OF SCIENCE,  
THE LIBERAL AND FINE ARTS,  
AGRICULTURE, MANUFACTURES,  
AND  
COMMERCE.

BY ALEXANDER TILLOCH,

MEMBER OF THE L.

"Nec araneorum fane textus  
villos quia ex alienis libamus ut

Printed for ALEX. TILLOCH,  
Cornhill; CADELL and I  
MURRAY and HIGHLEY,  
Paternoster Row;  
VERNON and HOOD,  
St. James's-street;  
St. Giles



Philosophical Magazine  
(f.1798)

Richard Taylor (1781-1858)



A WEEKLY ILLUSTRATED JOURNAL OF SCIENCE

*"To the mind grand  
Of Nature leads the mind which builds for ever."—WILLIAM SHAKESPEARE*

THURSDAY, NOVEMBER 4, 1869

**NATURE: APHORISMS BY GOETHE.**  
NATURE! We are surrounded and embraced  
by her: powerless to separate ourselves from  
her, and powerless to penetrate beyond her.

Without asking, or warning, she snatches us up into  
her circling dance, and whisks us on until we  
tired, and drop from her arms.

She is ever shaping new forms: what is, has  
yet been; what has been, comes not again. Ever  
thing is new; and yet naught but the old.

We live in her midst and know her not. She  
incessantly speaking to us, but betrays not her secret  
We constantly act upon her, and yet have no power  
over her.

The one thing she seems to aim at is Individuality  
yet she cares nothing for individuals. She is also  
building up and destroying; but her workshop  
inaccessible.

Her life is in her children; but where is the moth?  
She is the only artist; working up the most unfa-  
vourable material into utter opposites; arriving, without a trace  
of effort, at perfection, at the most exact precision  
though always veiled under a certain softness.

Each of her works has an essence of its own  
each of her phenomena a special characteristic  
and yet their diversity is in unity.

She performs a play; we know not whether she is  
it herself, and yet she acts for us, the lookers-on  
Inconstant life, development, and movement;  
in her, but she advances not. She changes for ever  
and ever, and rests not a moment. Quietude  
inconvertible to her, and she has laid her rest  
upon rest. She is firm. Her steps are measured  
her exceptions rare, her laws unchangeable.

She has always thought and always thinks; thou  
not as a man, but as Nature. She broods over

all-comprehending ideas, which no searching can  
find out.

Man kind dwell in her and she is there. With all  
that men she plays a game for love, and rejoices the more  
they win. With many, her moves are so hidden, that  
the game is over before they know it.

That which is most unnatural is still Nature; the



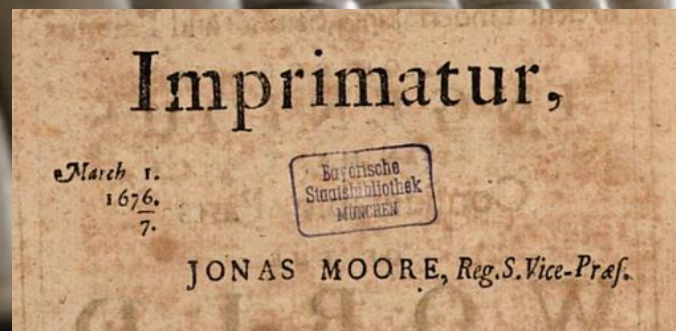
Norman Lockyer (1836-1920)



# The 'imprimatur' 1665-1695

Printed with Licence, For *John Martin*, and *James Allistry*,  
Printers to the *Royal Society*.

- *Philosophical Transactions* was printed using Royal Society's licensing privilege (thus, no need for additional state censorship)
- RS President was vouching for suitability of publication
- No treason, blasphemy etc!





# 1752: Editing by Committee

1665

1752

1832

1890s

1990

[ 1 ]

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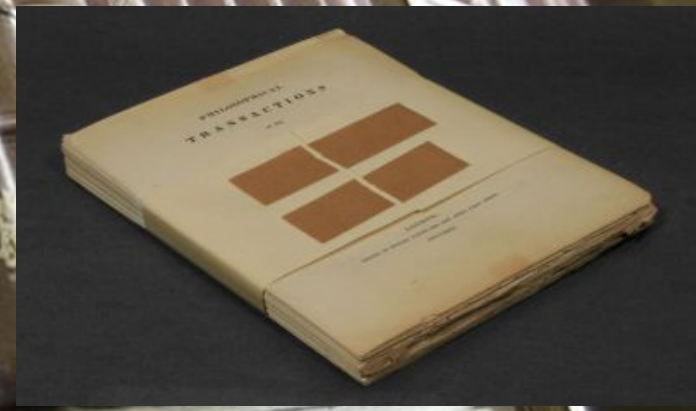
PHILOSOPHICAL  
TRANSACTIONS.

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I. *An Account of the Pholas Conoides*, by  
J. Parfons, M. D. F. R. S.

Read Jan. 10, 1765. **I** DO myself the honor of laying before this learned Society a species of Pholas, very little known, and but seldom seen among the naturalists, being the first of them that has come to my hands. [Vid. TAB. I.] This shell is pictured by *Rumphius*, and called by the name of *Pholas lignorum*; in Dutch, *Hout-Moffel*, Wood Mufcle, because it is found burrowed in timber. The specimen before you is one of infinite numbers that were thus bedded in the keel of a Spanifh ship, which was brought from the West-Indies, a piece of which accompanies the fhell, to fhew how they lie in wood, fhell, or any other hard bodies, that entertain them. But this name is altogether too vague and uncertain, unlets it could be afferted that this is the only kind that inhabits pieces of wood: for every fhell of  
Vol. LV. B Pholas

The Royal Society took over the *Transactions*; linked publication to meetings; and set up committee structures for collective editorial responsibility.





# Why take on the *Transactions*?

For 'the **Honour and Credit** of the Society'...

Because of 'the high Degree, in which the **Reputation** of the Society was concerned, in respect of the papers printed and published in the Transactions'...

And the apparent need 'of Obviating any future Inconveniences from **the want of a due Attention** to the proper choice of such publications'

23 January 1751/2

GEO. EARL OF MACCLESFIELD.



George Parker, Earl of Macclesfield,  
Council member, soon-to-be-President



# Gate-Keeping and Decision-Making

‘The Members of the Council for the time being, shall constitute and be a standing Committee, to whom the consideration of the Publication of such Papers as shall have been read, or communicated to the Society at their weekly Meetings...’

Royal Society statutes, 1752

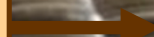
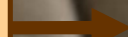
**Author**

**Communicator**

**Meeting of  
the Society**

**Committee of  
Papers**

**Philosophical  
Transactions**





# 1752: denial of responsibility for 'certainty of facts'

[ iii ]

## A D V E R T I S E M E N T.

THE Committee appointed by the *Royal Society* to direct the publication of the *Philosophical Transactions*, take this opportunity to acquaint the Public, that it fully appears, as well from the council-books and journals of the Society, as from repeated declarations, which have been made in several former *Transactions*, that the printing of them was always, from time to time, the single act of the respective Secretaries, till the Forty-seventh Volume: the Society, as a body, never interceding themselves any further in their publication, than by occasionally recommending the revival of them to some of their Secretaries, when, from the particular circumstances of their affairs, the *Transactions* had happened for any length of time to be intermitted. And this seems principally to have been done with a view to satisfy the Public, were then continued for the improvement of mankind, the great ends of their first institution and which they have ever since steadily pursue.

But the Society being of late years greatly multiplied, it was thought advisable that some of their members should be appointed to reconnoitre for them, and select out of them such, as they were proper for publication in the future *Transactions*; and this was done upon the 26th of March 1752. And the Society, as a body, are, and will continue to be, the importance and singularity of the subjects, or the advantageous manner of treating them; without pretending to answer for the certainty of the facts, or propriety of the reasonings, contained in the several papers so published, which must still rest on the credit or judgment of their respective authors.

A. 2.

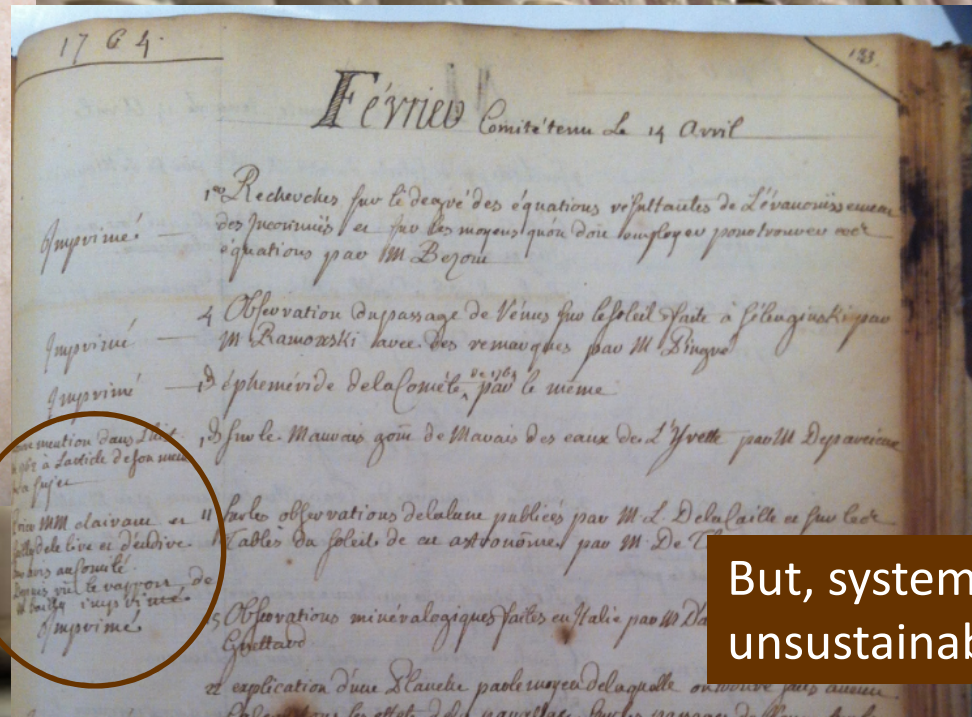
It.

done upon the 26th of March 1752. And the grounds of their choice are, and will continue to be, the importance and singularity of the subjects, or the advantageous manner of treating them; without pretending to answer for the certainty of the facts, or propriety of the reasonings, contained in the several papers so published, which must still rest on the credit or judgment of their respective authors.



# Contrast with: Académie royale des sciences

- Set up small committees to examine work by outsiders
- Tested/replicated the results
- Reported (jointly) in writing



But, system was  
unsustainable by 1830s



# 1832: Written Refereeing

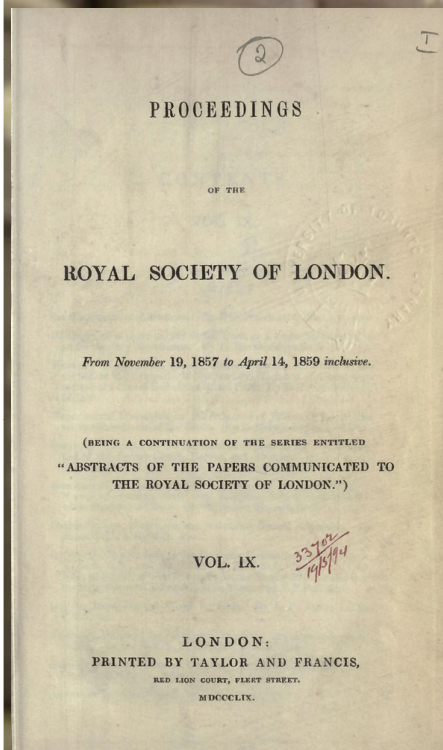
1665

1752

1832

1890s

1990



Started issuing *Proceedings* as well; it carried abstracts, and came out approximately monthly. The *Transactions* carried long papers, and came out every six months. The Society faced calls for reforms, e.g. from Charles Babbage. Written refereeing was adopted for *Transactions*.

Charles Babbage, author of *Decline of Science in England* (1830)





# Written Refereeing

Papers for publication in the *Transactions* are now only being approved if 'a **written report of its fitness** shall have been previously made by one or more members of the Council, to whom it shall have been especially **referred for examination**'

November 1832

Frederick Augustus, the Duke of Sussex,  
President of the Royal Society







# The 'referring' of papers before 1832

**1752 statutes:** the Committee of Papers may summon any other fellow, who was 'knowing and well-skilled in the particular branch of Science', to deliver an opinion of a paper on whose merits the Committee felt itself unqualified to decide.

Rarely used...

Occasionally, in **1780s/90s**, a paper was 'referred' to a member of the Committee

Not additional expertise, but closer scrutiny?

These referees reported orally

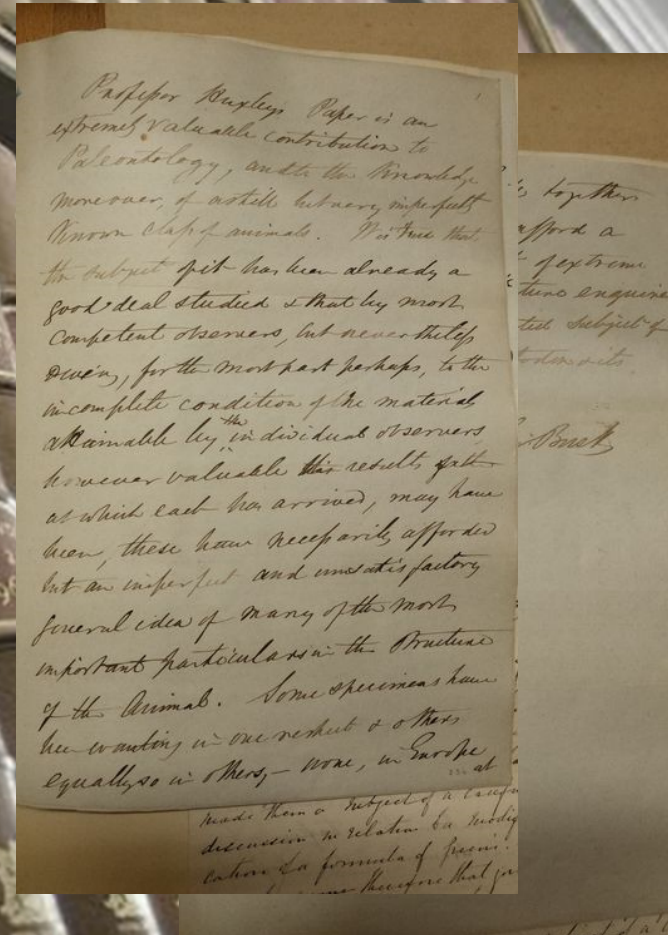
**1820s assumption among fellows:** that 'every communication is supposed to have been previously [...] referred to the judgment of some competent member who reports his opinion'

Refereeing happened more often than is formally recorded?



# Variety of Practice 1832—c.1850s

- Written or oral?
- How many referees?
- Who can act as referee?
- Joint reports, or independent?
- Public reports, or confidential?
- How long should a report be?
- Publication recommendation, and/or suggestions to author?



George Busk took five pages to  
recommend publication of TH Huxley's  
1861 paper on Glyptodon



# 1890s: the meaning of refereeing?

1665

1752

1832

1890s

1990

Serious financial problems re publications...

Reforms to meeting and publications: too many submissions to fit into weekly Society meetings; link between meetings and *Transactions* dropped. Changes to gate-keeping and pre-refereeing scrutiny.

## CONTENTS OF VOL. 143.

- I. THE BAKKIN LACUNA.—On the Nature of the Force by which Bodies are repelled from the Poles of a Magnet, in which is prefaced, an Account of some Experiments on Molecular Repulsion. By JAMES TOWNSEND, Ph.D., F.R.S., Member of the Société Hellénique des Sciences; Foreign Member of the Physical Society of Berlin, and Professor of Natural Philosophy in the Royal Institution. page 1
- II. On the Attraction of the Himalaya Mountains, and of the elevated Regions beyond them, upon the Plumb-Line in India. By the Honourable JOHN HENRY PEARCE, M.A., Archdeacon of Calcutta. Communicated by the Rev. J. CHALGAS, M.A., F.R.S. Sp. . . . . 53
- III. On the Comparison of the Effect of the Attraction of Mountains, as deduced from the Apparent Astronomical Latitude of Stations in Geodetic Surveys. By G. B. AIRY, Esq., Astronomer Royal. . . . . 191
- IV. An Account of some recent Researches upon Calves, undertaken with the view of throwing light upon the Geological History of the Alluvial Land of Egypt.—Illustrated by LAWRENCE HENNESSY, Esq., F.R.S.S. L. & E., F.G.S. . . . . 305
- V. Observations on the Respiratory Movements of Birds. By the late WILLIAM FREDERICK BARLOW, F.R.C.S. Arranged and communicated by JAMES PEARCE, F.R.S. . . . . 439
- VI. On the Structure of certain Lacustrine Nodules enclosed in some of Blenniorhynchus Coal, with a Description of some Trigonocarpus contained in them. By JACQUES DUMAS HENNESSY, M.D., and LAWRENCE WILLIAM HENNESSY, Esq. . . . . 449
- VII. On the Theory of Infinite Integrals. By W. H. L. ROSS, Esq., M.A. Communicated by A. CAYLEY, Esq., F.R.S. . . . . 527
- VIII. On Circumstances modifying the Action of Chemical Affinity. By J. H. GLADSTONE, Ph.D., F.R.S. . . . . 579

## PHILOSOPHICAL TRANSACTIONS OF THE ROYAL SOCIETY OF LONDON

Series A, VOL. 29, pp. 261-517.

## DETERMINATION OF THE SURFACE TENSION OF WATER BY THE METHOD OF JET VIBRATION

BY  
K. ROHR

A 482.

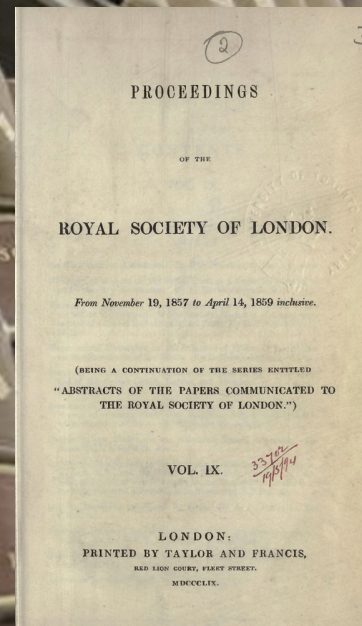
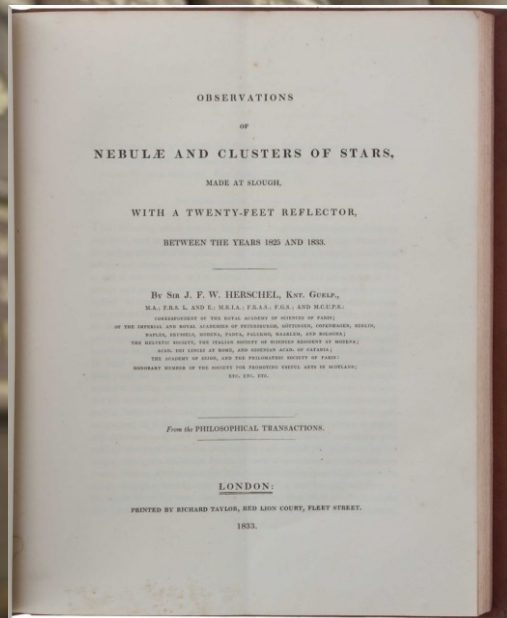


# Different forms of scrutiny, c.1900





# Why did *Transactions* need referees... ... if *Proceedings* did not?



Transactions	Proceedings
Papers with scope, originality and significance	Results which can be adequately reported in brief
More prestigious for author	
40+ pages	< 12 pages
Can be highly illustrated	Few illustrations

Awarding  
Prestige

Protecting  
Finances



# Gentlemanly refereeing post-1945

1665

1752

1832

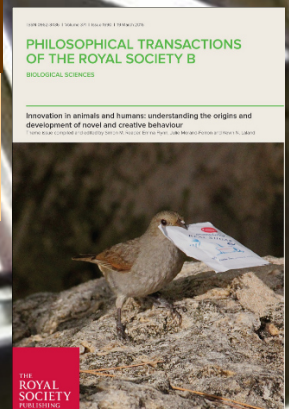
1890s

1990

Growth – in numbers, and in internationalism –  
of scientific research  
Post-1945 rise of commercial journals

1969: Appointment of Associate Editors;  
expansion of the pool of referees

1990: Appointment of Editors for each journal;  
dissolution of the Committee of Papers





# Should all referees be Fellows of the Society?

- Fairness (gender, seniority, geography)?
- Workload
  - Limited pool of Fellows
  - Growth of international science...





## Complaints from Fellows, 1950

For mercy's sake, **don't send me any more papers to referee for a long time!** During the last five very busy weeks I have had five papers, not one of which was fit for publication in a first-class scientific journal

... And all... have been sent up from... experienced... Fellows, who could, if they would only take the trouble, exercise their undoubted critical powers and have the papers put into proper shape, on in some cases stopped, before sending them in.

If I get much more heavy refereeing like this, **it is goodbye to any chance of doing real scientific work myself...** If I could only get some uninterrupted time, I could do real work of ten times the value of **the sort of rubbish I have been required to report on** lately....



Neil Kensington Adam  
FRS (1891-1973)



# Expanding the pool of referees, 1969

After 1969 reforms, referees did not need to be necessarily Fellows, and not necessarily UK-resident

On receiving a paper an Associate Editor will consider whether he wishes (taking account of any recommendation that may have been made by the communicator) to advise on its suitability for acceptance or whether he requires it to be seen by some other referee. In either event the Associate Editor should as soon as possible inform the Executive Secretary of his decision, on one copy of the consultation form, and in particular he should indicate the name, and if he is not a Fellow the address, of the referee chosen together with the date on which the paper was forwarded. Associate Editors are urged to act promptly, and to avoid all possible delay they are desired to send a paper to the Executive Secretary.

‘... and if he is not a Fellow...’

Records may be complete and also that reminders may be sent by the Editorial Department when necessary. In the event of an Associate Editor choosing a referee resident abroad he should notify the Executive Secretary of the necessary additional postage incurred (outgoing and return) so that he may be reimbursed. If the Associate Editor is able to advise on the paper himself he should complete the form.

‘...in the event of... choosing a referee resident abroad...’





# Problems of Fellows-only refereeing

- Fairness (gender, seniority, geography)?
- Workload
  - Limited pool of Fellows
  - Growth of international science...
- Secrecy breeds irresponsibility?

Referees cause are 'anonymous and irresponsible'; they cause 'delay, and sometimes injustice'.

National Union of Scientific Workers (1922)





## Refereeing as quality control?

**1945:** 'I believe no Journal in the world has the advantage of so critical and helpful a body of referees, and this greatly helps to maintain the **standard** of British scientific literature.' [Secretary to RS]

**1957:** 'The **quality of scientific content** was maintained by high-class refereeing'... 'Scientific societies should be the guardians of the **quality of scientific publication** of original work in learned journals.' [Assistant Secretary to RS]

Because refereeing was something that distinguished the learned societies from the newly-encroaching commercial journals...



# 1970s-1990s

HARRIET ZUCKERMAN AND  
ROBERT K. MERTON

## Patterns of Evaluation in Science: Institutionalisation, Structure and Functions of the Referee System

THE referee system in science involves the systematic use of judges to assess the acceptability of manuscripts submitted for publication. The referee is thus an example of status-judges who are charged with evaluating the quality of role-performance in a social system. They are found in every institutional sphere. Other kinds of status-judges include teachers assessing the quality of work by students (and, as a recent institutional change, students officially assessing the quality of performance by teachers), critics in the arts, supervisors in industry and coaches and managers in sports. Status-judges are integral to any system of social control through their evaluation of role-performance and their allocation of rewards for that performance. They influence the motivation to maintain or to raise standards of performance.

In the case of scientific and scholarly journals, the significant status-judges are the editors and referees. Like the official readers of manuscripts of books submitted to publishers, or the presumed experts who appraise proposals for research grants, the referees ordinarily make their judgements confidentially, these being available only to the editor and usually to the author. Other judges in science and learning make their judgements public, as in the case of published book reviews and the often important review articles which assess the "credibility" of recent work in a special field of knowledge.

Although the referee system has its inefficiencies, practising scientists see it even in its current form as crucial for the effective development of science. Professor J. M. Ziman puts the case emphatically:

The fact is that the publication of scientific papers is by no means unconstrained. An article in a reputable journal does not merely represent the opinions of its author; it bears the *imprimatur* of scientific authenticity, as given to it by the editor and the referees he may have consulted. The referee is the lynchpin about which the whole business of Science is pivoted.<sup>1</sup>

The chemist, Professor Leonard K. Nash, describes the "editors and referees of scientific journals" as "the main defenders of scientific 'good

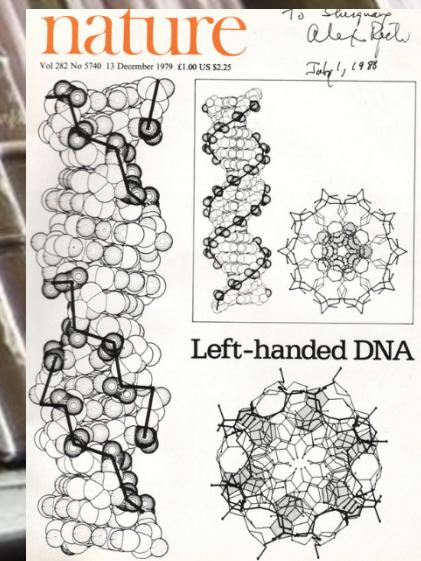
<sup>1</sup> Ziman, J. M., *Public Knowledge: The Social Dimension of Science* (Cambridge University Press, 1966), p. 148.

**1971:** Zuckerman and Merton's analysis of refereeing

**1973:** David Davies made refereeing standard practice at *Nature*

**1975:** first recorded use of 'peer review' in the context of academic journals (OED)

**1989:** Cold fusion affair; both *Nature* and the Royal Society argue for the important role of peer review





# Legacy of Zuckerman & Merton

HARRIET ZUCKERMAN AND  
ROBERT K. MERTON

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THE referee system in science involves the systematic use of judges to assess the acceptability of manuscripts submitted for publication. The referee is thus an example of status-judges who are charged with evaluating the quality of role-performance in a social system. They are found in every institutional sphere. Other kinds of status-judges include teachers assessing the quality of work by students (and, as a recent institutional change, students officially assessing the quality of performance by teachers), critics in the arts, supervisors in industry and coaches and managers in sports. Status-judges are integral to any system of social control through their evaluation of role-performance and their allocation of rewards for that performance. They influence the motivation to maintain or to raise standards of performance.

In the case of scientific and scholarly journals, the significant status-judges are the editors and referees. Like the official readers of manuscripts of books submitted to publishers, or the presumed experts who appraise proposals for research grants, the referees ordinarily make their judgements confidentially, these being available only to the editor and usually to the author. Other judges in science and learning make their judgements public, as in the case of published book reviews and the often important review articles which assess the "credibility" of recent work in a special field of knowledge.

Although the referee system has its inefficiencies, practising scientists see it even in its current form as crucial for the effective development of science. Professor J. M. Ziman puts the case emphatically:

The fact is that the publication of scientific papers is by no means unconstrained. An article in a reputable journal does not merely represent the opinions of its author; it bears the *imprimatur* of scientific authenticity, as given to it by the editor and the referees he may have consulted. The referee is the lynchpin about which the whole business of Science is pivoted.<sup>1</sup>

The chemist, Professor Leonard K. Nash, describes the "editors and referees of scientific journals" as "the main defenders of scientific 'good

<sup>1</sup> Ziman, J. M., *Public Knowledge: The Social Dimension of Science* (Cambridge University Press, 1966), p. 148.

From the Royal Society in the 1660s...

... to the *Physical Review* in the 1950s



The background of the slide is a photograph of a library shelf. The books are arranged in rows, with their spines visible. Some spines are dark brown or black, while others are lighter, possibly white or cream. The text on the spines is partially legible, showing words like 'PHILOSOPHY', 'SOCIAL', 'TRADITION', and 'ACTION'. The lighting is warm, and the perspective is slightly angled, giving a sense of depth to the bookshelves.

## Take-Home Message

- The function of refereeing, and its social and intellectual meaning has historically been quite different from that now associated with peer review.
- It was not originally about quality control or reliability or standards.
- Refereeing emerged within the social practices associated with arranging the meetings and publications of gentlemanly learned societies in the late eighteenth and nineteenth centuries.
- Such societies needed processes that, at various times, could create collective editorial responsibility, protect the institutional finances and the institutional reputation, and control the award of prestige (and spread the workload).
- Should we be surprised if a process that carries the legacy of this historical development now seems not entirely 'fit for purpose' in the very context of professional, international science?



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